

REGISTERED COMPANY NUMBER: SC387578 (Scotland)
REGISTERED CHARITY NUMBER: 031921

Report of the Trustees and
Unaudited Financial Statements for the Year Ended 31 March 2021
for
The Dash Club

The Kelvin Partnership Ltd
Chartered Accountants
The Cooper Building
505 Great Western Road
Glasgow
G12 8HN

The Dash Club

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The Dash Club

Report of the Trustees for the Year Ended 31 March 2021

The trustees who are also directors of the charity for the purposes of the Companies Act 2006, present their report with the financial statements of the charity for the year ended 31 March 2021. The trustees have adopted the provisions of Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019).

OBJECTIVES AND ACTIVITIES

Objectives and aims

The DASH Club was set up to provide opportunities for young people (11-18) with complex support needs (learning difficulties, as well as physical, sensory, or disability linked behavioural challenges) to mix with their peers, and access a variety of fun sporting and cultural activities in a supported environment.

Our objectives are to:

1. Contribute to the young peoples' overall health and well-being by improving their self-confidence and self-esteem, their socialisation and communication skills, and their physical fitness.
2. Provide respite to the young peoples' carers and families, enabling them to focus on their own needs and wellbeing.

Our core service is an after school social club that runs three afternoons a week during term-time; the young people take part in activities such as sport, swimming, art, drama, music, aromatherapy and bowling.

In the school breaks we run holiday programmes where we take the young people on trips e.g. to the cinema, Science Centre, beaches and parks

ACHIEVEMENT AND PERFORMANCE

Charitable activities

The DASH Club motto is "We aim to make a difference".

The Club's activities were severely restricted during 2020-2021 as a result of COVID. We suspended the service in March 2020 and did not deliver any after-school activities until November 2020. We then re-suspended the service after Christmas for the second lockdown, reopening in April 2021. We therefore only delivered 5 weeks of after-school sessions: three sessions a week, fifteen in all; comprising two hours of games, art, music and outdoor play. Unable to let our usual venue: Ashton School for the club, we instead took up the offer of space at Beatroute Arts Centre.

Twenty-five young people (age 11-18) with complex support needs benefited from the after-school club, developing resilience through structured activities that enabled them to increase their: self-confidence, communication, social skills, and physical health. Parents and carers gained valuable respite time: reducing stress and associated health problems.

During the second lockdown we delivered twelve on-line music sessions in partnership with Beatroute Arts. Seven young people took part in the sessions supported by their families.

COVID also prevented us from running our usual summer programme in 2020, but at the end of August we delivered a three-day programme for nineteen young people based at Broomlea Primary School. All activities (games, play, storytelling and art) took place at the school.

We followed the advice and guidelines provided by the Scottish Government and our networks such as the Scottish Out of School Care Network (SOSCN) and Youth Scotland to develop COVID Risk Assessments, policies and procedures. We trained staff in the new procedures and made sure that carers/parents were aware of the measures in place.

Our professional specialists last year included: Calum Muir a music therapist (through our partners: Beatroute), and Helenna Fraser a music teacher who took over from Calum to facilitate the online music sessions.

The Dash Club

Report of the Trustees for the Year Ended 31 March 2021

Successes

- This was the first time we've delivered any online sessions and even though only a few young people were interested in/able to engage in them, those that did demonstrated that it's always worth taking a risk to try something new. One of the benefits of online delivery was that the parents/carers of the young people also took part.
- Given the challenges of the year, all activities delivered during the year can be considered to be a success and a testament to the skills and commitment of DASH staff. There was a lot of research and learning required in order to ensure we were able to be as COVID safe as possible, and there were no cases directly attributable to DASH activities during this period.

Challenges

- 2020-2021 was probably the most challenging year DASH has had to face. As well as managing COVID we were disappointed not to receive funding from the Glasgow Communities Fund which replaced the Integrated Grant Fund. We were partially funded by Glasgow City Council through IGF for many years, and whilst eventually successful in receiving funds from GCC's new Transitional Fund we have had to seek most of our funding from other sources.

FINANCIAL REVIEW

Financial review

During the year to 31 March 2021, the charity had income of £181,670 (2020 £201,379) and incurred expenditure of £154,551 (2020 £191,673). This resulted in a surplus for the year of £27,119 (2020 - £9,706).

As of 31 March 2021 the charity had £49,990 (2020 - £19,103) in restricted funds and £81,926 (2020 - £85,694) in unrestricted.

Reserves policy

It is the policy of the charity that unrestricted funds which have not been designated for a specific use should be maintained at a level agreed by the board of trustees. That level should be enough to run the service for three months, and to then pay redundancy to all staff.

The trustees consider that the charity's funds should have little exposure to risk. Accordingly, the charity has minimal investments not held on bank deposit to allow ready access to monies when required.

STRUCTURE, GOVERNANCE AND MANAGEMENT

Governing document

The charity is a company limited by guarantee, as defined by the Companies Act 2006 and is governed by its Articles of Association. In the event of the company being wound up, members would contribute an amount not exceeding £1.

Recruitment and appointment of new trustees

The board of trustees has the power to fill any vacancies that arise on the board. New trustees are invited from persons who (a) are members of families with young persons with a physical, sensory or learning disability, or (b) are sympathetic to the objects of the company.

Organisational structure

The charity's management is carried out by the relevant trustees to achieve the objectives decided at board meetings. The day to day affairs of the club are handled by Mary Cuttle & Sean Stirling, the company's part time administrators on behalf of the board.

REFERENCE AND ADMINISTRATIVE DETAILS

Registered Company number

SC387578 (Scotland)

Registered Charity number

031921

The Dash Club

**Report of the Trustees
for the Year Ended 31 March 2021**

Registered office

Possilpoint Community Centre
130 Denmark Street
GLASGOW
G22 5LQ

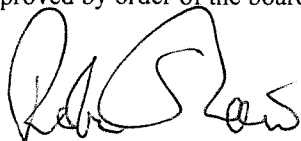
Trustees

Ms C Hynes
Ms J Fitzpatrick
Ms M Lloyd (Secretary)
B Potts
Ms A M Rankin (Vice Chair)
Ms V Reid (Treasurer)
F A Said
R Shaw (Chair)

Independent Examiner

Raymond Henry FCA
The Kelvin Partnership Ltd
Chartered Accountants
The Cooper Building
505 Great Western Road
Glasgow
G12 8HN

Approved by order of the board of trustees on 12 October 2021 and signed on its behalf by:

A handwritten signature in black ink, appearing to read 'R Shaw', is written over the text of the approval statement.

R Shaw (Chair) - Trustee

**Independent Examiner's Report to the Trustees of
The Dash Club**

I report on the accounts for the year ended 31 March 2021 set out on pages five to fourteen.

The charity's trustees are responsible for the preparation of the accounts in accordance with the terms of the Charities and Trustee Investment (Scotland) Act 2005 and the Charities Accounts (Scotland) Regulations 2006. The charity's trustees consider that the audit requirement of Regulation 10(1)(a) to (c) of the Accounts Regulations does not apply. It is my responsibility to examine the accounts as required under Section 44(1)(c) of the Act and to state whether particular matters have come to my attention.

Basis of the independent examiner's report

My examination was carried out in accordance with Regulation 11 of the Charities Accounts (Scotland) Regulations 2006. An examination includes a review of the accounting records kept by the charity and a comparison of the accounts presented with those records. It also includes consideration of any unusual items or disclosures in the accounts, and seeking explanations from you as trustees concerning any such matters. The procedures undertaken do not provide all the evidence that would be required in an audit, and consequently I do not express an audit opinion on the view given by the accounts.

Independent examiner's statement

In connection with my examination, no matter has come to my attention :

- (1) which gives me reasonable cause to believe that, in any material respect, the requirements
- to keep accounting records in accordance with Section 44(1)(a) of the 2005 Act and Regulation 4 of the 2006 Accounts Regulations; and
 - to prepare accounts which accord with the accounting records and to comply with Regulation 8 of the 2006 Accounts Regulations

have not been met; or

- (2) to which, in my opinion, attention should be drawn in order to enable a proper understanding of the accounts to be reached.



Raymond Henry FCA
The Kelvin Partnership Ltd
Chartered Accountants
The Cooper Building
505 Great Western Road
Glasgow
G12 8HN

12 October 2021

The Dash Club

**Statement of Financial Activities
for the Year Ended 31 March 2021**

	Notes	Unrestricted fund £	Restricted funds £	31.3.21 Total funds £	31.3.20 Total funds £
INCOME AND ENDOWMENTS FROM					
Donations and legacies	2	3,998	-	3,998	1,156
Charitable activities					
Charitable activities	3	18,293	97,339	115,632	200,173
Other income		62,040	-	62,040	50
Total		<u>84,331</u>	<u>97,339</u>	<u>181,670</u>	<u>201,379</u>
 EXPENDITURE ON					
Charitable activities					
Charitable activities		88,099	66,452	154,551	191,673
NET INCOME/(EXPENDITURE)		<u>(3,768)</u>	<u>30,887</u>	<u>27,119</u>	<u>9,706</u>
 RECONCILIATION OF FUNDS					
Total funds brought forward		85,694	19,103	104,797	95,091
TOTAL FUNDS CARRIED FORWARD		<u><u>81,926</u></u>	<u><u>49,990</u></u>	<u><u>131,916</u></u>	<u><u>104,797</u></u>

The notes form part of these financial statements

The Dash Club

**Balance Sheet
31 March 2021**

	Notes	31.3.21 £	31.3.20 £
FIXED ASSETS			
Tangible assets	8	3,965	8,084
CURRENT ASSETS			
Debtors	9	26,405	33,461
Cash at bank and in hand		112,105	74,069
		<u>138,510</u>	<u>107,530</u>
CREDITORS			
Amounts falling due within one year	10	(10,559)	(10,817)
		<u>127,951</u>	<u>96,713</u>
NET CURRENT ASSETS			
		<u>131,916</u>	<u>104,797</u>
TOTAL ASSETS LESS CURRENT LIABILITIES			
		<u>131,916</u>	<u>104,797</u>
NET ASSETS			
		<u>131,916</u>	<u>104,797</u>
FUNDS	12		
Unrestricted funds		81,926	85,694
Restricted funds		49,990	19,103
TOTAL FUNDS		<u>131,916</u>	<u>104,797</u>

The charitable company is entitled to exemption from audit under Section 477 of the Companies Act 2006 for the year ended 31 March 2021.

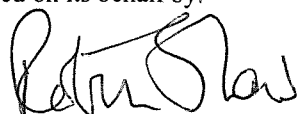
The members have not required the company to obtain an audit of its financial statements for the year ended 31 March 2021 in accordance with Section 476 of the Companies Act 2006.

The trustees acknowledge their responsibilities for

- ensuring that the charitable company keeps accounting records that comply with Sections 386 and 387 of the Companies Act 2006 and
- preparing financial statements which give a true and fair view of the state of affairs of the charitable company as at the end of each financial year and of its surplus or deficit for each financial year in accordance with the requirements of Sections 394 and 395 and which otherwise comply with the requirements of the Companies Act 2006 relating to financial statements, so far as applicable to the charitable company.

These financial statements have been prepared in accordance with the provisions applicable to charitable companies subject to the small companies regime.

The financial statements were approved by the Board of Trustees and authorised for issue on 12 October 2021 and were signed on its behalf by:



R Shaw (Chair) - Trustee

The Dash Club

Notes to the Financial Statements for the Year Ended 31 March 2021

1. ACCOUNTING POLICIES

Basis of preparing the financial statements

The financial statements of the charitable company, which is a public benefit entity under FRS 102, have been prepared in accordance with the Charities SORP (FRS 102) 'Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019)', Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland' and the Companies Act 2006. The financial statements have been prepared under the historical cost convention.

Going concern

The trustees have secured sufficient funding to provide some after school activities and deliver a summer programme during the next financial year. They will however continue in their efforts to obtain further funding in order to provide their young people with additional opportunities. Accordingly the trustees believe it is appropriate that the accounts should be prepared under the going concern convention.

Income

All income is recognised in the Statement of Financial Activities once the charity has entitlement to the funds, it is probable that the income will be received and the amount can be measured reliably.

Expenditure

Liabilities are recognised as expenditure as soon as there is a legal or constructive obligation committing the charity to that expenditure, it is probable that a transfer of economic benefits will be required in settlement and the amount of the obligation can be measured reliably. Expenditure is accounted for on an accruals basis and has been classified under headings that aggregate all cost related to the category. Where costs cannot be directly attributed to particular headings they have been allocated to activities on a basis consistent with the use of resources.

Tangible fixed assets

Depreciation is provided at the following annual rates in order to write off each asset over its estimated useful life.

Plant and machinery	- 10% on cost
Motor vehicles	- 20% on cost
Computer equipment	- 25% on cost

Taxation

The charity is exempt from corporation tax on its charitable activities.

Fund accounting

Unrestricted funds can be used in accordance with the charitable objectives at the discretion of the trustees.

Restricted funds can only be used for particular restricted purposes within the objects of the charity. Restrictions arise when specified by the donor or when funds are raised for particular restricted purposes.

Further explanation of the nature and purpose of each fund is included in the notes to the financial statements.

Pension costs and other post-retirement benefits

The charitable company operates a defined contribution pension scheme. Contributions payable to the charitable company's pension scheme are charged to the Statement of Financial Activities in the period to which they relate.

The Dash Club

**Notes to the Financial Statements - continued
for the Year Ended 31 March 2021**

2. DONATIONS AND LEGACIES

	31.3.21	31.3.20
	£	£
Donations	3,998	1,156
	<u> </u>	<u> </u>

3. INCOME FROM CHARITABLE ACTIVITIES

	Activity	31.3.21	31.3.20
		£	£
Children's fees	Charitable activities	1,808	16,763
Contracts	Charitable activities	16,485	28,786
Grants	Charitable activities	97,339	154,624
		<u> </u>	<u> </u>
		<u>115,632</u>	<u>200,173</u>

Grants received, included in the above, are as follows:

	31.3.21	31.3.20
	£	£
Children In Need	-	47,300
GCC IGF: NW Sector Fairer Communities	33,014	74,632
Foundation Scotland	1,500	-
Shared Care Scotland : Better Breaks	15,988	19,019
Tesco Bags of Help	-	3,880
Awards for All	-	7,793
Merchants House	-	2,000
STV	2,000	-
RS MacDonald	15,000	-
GCC Transitional Fund	29,837	-
	<u> </u>	<u> </u>
	<u>97,339</u>	<u>154,624</u>

4. NET INCOME/(EXPENDITURE)

Net income/(expenditure) is stated after charging/(crediting):

	31.3.21	31.3.20
	£	£
Independent examiner fees	1,200	1,200
Depreciation - owned assets	5,840	5,828
	<u> </u>	<u> </u>

5. TRUSTEES' REMUNERATION AND BENEFITS

There were no trustees' remuneration or other benefits for the year ended 31 March 2021 nor for the year ended 31 March 2020.

Trustees' expenses

There were no trustees' expenses paid for the year ended 31 March 2021 nor for the year ended 31 March 2020.

The Dash Club

Notes to the Financial Statements - continued
for the Year Ended 31 March 2021

6. STAFF COSTS

The average monthly number of employees during the year was as follows:

	31.3.21	31.3.20
Project staff	26	22
Administration staff	2	2
	<u>28</u>	<u>24</u>

No employees received emoluments in excess of £60,000.

7. COMPARATIVES FOR THE STATEMENT OF FINANCIAL ACTIVITIES

	Unrestricted fund £	Restricted funds £	Total funds £
INCOME AND ENDOWMENTS FROM			
Donations and legacies	1,156	-	1,156
Charitable activities			
Charitable activities	45,549	154,624	200,173
Other income	50	-	50
Total	<u>46,755</u>	<u>154,624</u>	<u>201,379</u>
EXPENDITURE ON			
Charitable activities			
Charitable activities	35,274	156,399	191,673
NET INCOME/(EXPENDITURE)	<u>11,481</u>	<u>(1,775)</u>	<u>9,706</u>
RECONCILIATION OF FUNDS			
Total funds brought forward	74,213	20,878	95,091
TOTAL FUNDS CARRIED FORWARD	<u>85,694</u>	<u>19,103</u>	<u>104,797</u>

The Dash Club

Notes to the Financial Statements - continued
for the Year Ended 31 March 2021

8. TANGIBLE FIXED ASSETS

	Plant and machinery £	Motor vehicles £	Computer equipment £	Totals £
COST				
At 1 April 2020	4,217	24,945	1,619	30,781
Additions	-	-	1,721	1,721
	<u>4,217</u>	<u>24,945</u>	<u>3,340</u>	<u>32,502</u>
At 31 March 2021	4,217	24,945	3,340	32,502
	<u>4,217</u>	<u>24,945</u>	<u>3,340</u>	<u>32,502</u>
DEPRECIATION				
At 1 April 2020	1,122	19,956	1,619	22,697
Charge for year	421	4,989	430	5,840
	<u>1,543</u>	<u>24,945</u>	<u>2,049</u>	<u>28,537</u>
At 31 March 2021	1,543	24,945	2,049	28,537
	<u>1,543</u>	<u>24,945</u>	<u>2,049</u>	<u>28,537</u>
NET BOOK VALUE				
At 31 March 2021	<u>2,674</u>	-	<u>1,291</u>	<u>3,965</u>
At 31 March 2020	<u>3,095</u>	<u>4,989</u>	-	<u>8,084</u>

9. DEBTORS: AMOUNTS FALLING DUE WITHIN ONE YEAR

	31.3.21	31.3.20
	£	£
Trade debtors	2,622	3,169
Other debtors	22,705	29,254
Prepayments	1,078	1,038
	<u>26,405</u>	<u>33,461</u>

10. CREDITORS: AMOUNTS FALLING DUE WITHIN ONE YEAR

	31.3.21	31.3.20
	£	£
Trade creditors	-	444
Accrued expenses	10,559	10,373
	<u>10,559</u>	<u>10,817</u>

11. ANALYSIS OF NET ASSETS BETWEEN FUNDS

	Unrestricted fund £	Restricted funds £	31.3.21 Total funds £	31.3.20 Total funds £
Fixed assets	3,965	-	3,965	8,084
Current assets	88,520	49,990	138,510	107,530
Current liabilities	(10,559)	-	(10,559)	(10,817)
	<u>81,926</u>	<u>49,990</u>	<u>131,916</u>	<u>104,797</u>

The Dash Club

Notes to the Financial Statements - continued
for the Year Ended 31 March 2021

12. MOVEMENT IN FUNDS

	At 1.4.20 £	Net movement in funds £	At 31.3.21 £
Unrestricted funds			
General fund	85,694	(3,768)	81,926
Restricted funds			
Children in Need	9,460	(9,460)	-
Shared Care Scotland: Better Breaks	-	15,630	15,630
Awards for All	7,793	-	7,793
Merchants House	1,850	(642)	1,208
STV	-	1,705	1,705
RS MacDonald	-	9,508	9,508
GCC Transitional Fund	-	14,146	14,146
	<u>19,103</u>	<u>30,887</u>	<u>49,990</u>
TOTAL FUNDS	<u>104,797</u>	<u>27,119</u>	<u>131,916</u>

Net movement in funds, included in the above are as follows:

	Incoming resources £	Resources expended £	Movement in funds £
Unrestricted funds			
General fund	84,331	(88,099)	(3,768)
Restricted funds			
Children in Need	-	(9,460)	(9,460)
GCC IGF: NW Sector Fairer Communities	33,014	(33,014)	-
Foundation Scotland	1,500	(1,500)	-
Shared Care Scotland: Better Breaks	15,988	(358)	15,630
Merchants House	-	(642)	(642)
STV	2,000	(295)	1,705
RS MacDonald	15,000	(5,492)	9,508
GCC Transitional Fund	29,837	(15,691)	14,146
	<u>97,339</u>	<u>(66,452)</u>	<u>30,887</u>
TOTAL FUNDS	<u>181,670</u>	<u>(154,551)</u>	<u>27,119</u>

The Dash Club

Notes to the Financial Statements - continued
for the Year Ended 31 March 2021

12. MOVEMENT IN FUNDS - continued

Comparatives for movement in funds

	At 1.4.19 £	Net movement in funds £	At 31.3.20 £
Unrestricted funds			
General fund	74,213	11,481	85,694
Restricted funds			
Children in Need	19,405	(9,945)	9,460
The Clothworkers Foundation	33	(33)	-
Schuh Foundation	1,440	(1,440)	-
Awards for All	-	7,793	7,793
Merchants House	-	1,850	1,850
	<u>20,878</u>	<u>(1,775)</u>	<u>19,103</u>
TOTAL FUNDS	<u>95,091</u>	<u>9,706</u>	<u>104,797</u>

Comparative net movement in funds, included in the above are as follows:

	Incoming resources £	Resources expended £	Movement in funds £
Unrestricted funds			
General fund	46,755	(35,274)	11,481
Restricted funds			
Children in Need	47,300	(57,245)	(9,945)
GCC IGF: NW Sector Fairer Communities	74,632	(74,632)	-
The Clothworkers Foundation	-	(33)	(33)
Shared Care Scotland: Better Breaks	19,019	(19,019)	-
Schuh Foundation	-	(1,440)	(1,440)
Tesco Bags of Help	3,880	(3,880)	-
Awards for All	7,793	-	7,793
Merchants House	2,000	(150)	1,850
	<u>154,624</u>	<u>(156,399)</u>	<u>(1,775)</u>
TOTAL FUNDS	<u>201,379</u>	<u>(191,673)</u>	<u>9,706</u>

The Dash Club

Notes to the Financial Statements - continued for the Year Ended 31 March 2021

12. MOVEMENT IN FUNDS - continued

Glasgow City Council, IGF:NW Sector Fairer Communities

£33,014 was awarded towards staff costs.

Shared Care Scotland: Better Breaks

£15,988 was received towards the spring and summer holiday programme.

STV

£2,000 was awarded for the STV Children's Appeal Grant Award.

Foundations Scotland

£1,500 was awarded for the purchase of 2 laptops for the management team to continue to work from home.

RS MacDonald

£15,000 was awarded towards the After School Project.

Glasgow City Council: Transitional Fund

£29,837 was awarded for the use of staff and operational costs.

13. EMPLOYEE BENEFIT OBLIGATIONS

The charity participate in the Strathclyde Pension Fund (the "Fund") for two employees and two retired employees. The Fund is a multi-employer defined contribution benefit scheme. The Fund is separately financed and contracted out of the state fund.

The pension fund was valued as at 31 March 2017 on 30 December 2017 by Hymans Robertson LLP, Actuaries, and their valuation disclosed a surplus of £43,000 at 31 March 2017, on an "ongoing funding basis". Employer contribution rates were maintained at 25% from 1 April 2017 in line with previous years.

The surplus arose as a result of additional contributions made by the charity to address previous period's deficits. The scheme currently has two members. Should the active members retire or leave the scheme, the deficit arising at that time would crystallise and leave the company with a liability.

The trustees of the charity are aware of the potential impact of such an event on the finances of the company and are currently taking steps to mitigate the deficit to safeguard the company and its assets.

Hymans Robertson LLP's report on the pension scheme at 31 March 2017 provided the following information:

	£
Scheme assets valued at	220,000
Scheme liabilities valued at	177,000
	<hr/>
Surplus	43,000
In event of cessation the report discloses that liabilities would be crystallised at	240,000
	<hr/>
Giving rise to a deficit of	(20,000)
	<hr/>

Current contributions made to the scheme by the company total £8,226 (2020 - £7,535) per annum.

The trustees believe that, assuming continuation of the scheme and improving economic circumstances, the current rate of contributions will be adequate to meet the charity's obligations. as the accounts are prepared on a going concern basis, no provision has been made for the deficit noted above which arises as a liability should cessation occur.

The Dash Club

**Notes to the Financial Statements - continued
for the Year Ended 31 March 2021**

14. RELATED PARTY DISCLOSURES

There were no related party transactions for the year ended 31 March 2021.

The Dash Club

Detailed Statement of Financial Activities
for the Year Ended 31 March 2021

	31.3.21 £	31.3.20 £
INCOME AND ENDOWMENTS		
Donations and legacies		
Donations	3,998	1,156
Charitable activities		
Children's fees	1,808	16,763
Contracts	16,485	28,786
Grants	97,339	154,624
	<u>115,632</u>	<u>200,173</u>
Other income		
Other income	-	50
Job Retention Scheme	62,040	-
	<u>62,040</u>	<u>50</u>
Total incoming resources	<u>181,670</u>	<u>201,379</u>
EXPENDITURE		
Charitable activities		
Wages	121,352	129,753
Social security	4,237	-
Pensions	8,226	7,535
Telephone	983	962
Postage and stationery	70	798
Sundries	91	849
Transport costs	6,650	25,063
Accommodation costs	727	5,979
Training & courses	365	1,765
Activity costs	1,487	7,955
Payroll processing costs	1,871	1,594
Repairs and renewals	-	787
Memberships & registrations	1,451	1,605
	<u>147,510</u>	<u>184,645</u>
Support costs		
Management		
Plant & machinery depreciation	422	422
Motor vehicle depreciation	4,989	4,989
Computer depreciation	430	417
	<u>5,841</u>	<u>5,828</u>
Governance costs		
Auditors' remuneration	1,200	1,200
Total resources expended	<u>154,551</u>	<u>191,673</u>
Net income	<u>27,119</u>	<u>9,706</u>

This page does not form part of the statutory financial statements