

REGISTERED COMPANY NUMBER: SC387578 (Scotland)
REGISTERED CHARITY NUMBER: SC031921

Report of the Trustees and
Unaudited Financial Statements for the Year Ended 31 March 2019
for
The Dash Club

WR Accountants

Bank Chambers
31 The Square
Cumnock
Ayrshire
KA18 1AT

The Dash Club

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for the Year Ended 31 March 2019

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The Dash Club

Report of the Trustees for the Year Ended 31 March 2019

The trustees who are also directors of the charity for the purposes of the Companies Act 2006, present their report with the financial statements of the charity for the year ended 31 March 2019. The trustees have adopted the provisions of Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2015).

OBJECTIVES AND ACTIVITIES

Objectives and aims

The objectives of the company are to promote the physical and mental health of young people with additional support needs by the provision of social activities and life skills programmes.

ACHIEVEMENT AND PERFORMANCE

Charitable activities

The DASH Club motto is "We aim to make a difference"

During the period under review the company continued to meet its aims and objectives by providing after school activities and holiday programmes for 45 young people with complex support needs.

Our core programme of activities over the period comprised 36 weeks of 2 hour after-school sessions run three times a week which included swimming, and sport activities (eg. wheelchair rugby, basketball, curling and team games) on a Tuesday at Ashton School; on a Wednesday bowling at Springfield Quay, and drama at Possilpoint Community Centre; and games, walks, sensory/aromatherapy, music, and rebound therapy at Ashton School on a Thursday.

In addition, we delivered a 3 day programme during the Easter holidays, and a 9 day summer programme where young people enjoyed a variety of activities including sport, cinema, hydrotherapy, assisted bikes and trips to Edinburgh Zoo and Millport on Greater Cumbrae.

The young people were able to spend regular time with friends, were challenged to try new activities, and were given outlets for self-expression, all whilst supported by our staff, and guided by specialist facilitators. This helped improve the self-confidence, communication, social skills, and physical health of the young people and also provided their parents and carers with valuable respite time: reducing stress and associated health problems.

Each young person was regularly assessed, and following the SHANARRI indicators, were set targets to help them improve their practical life-skills, socialisation and self-confidence. Our staff then supported each young person to achieve those targets, finding ways to overcome barriers to progress.

Our professional specialists last year included: Mo Malcolm-Gourley of Beatroute (music), Karen Docherty (drama), our Massage therapist, Jean Morrison and Glasgow Active School who provided a dancer and a multi-sports coach. All worked with staff and young people to deliver a service in their areas of expertise.

We are grateful to our funders who continue to support us: Glasgow City Council, Children in Need, Shared Care Scotland, The Corra Foundation, and all smaller donors who have contributed over the financial year.

FINANCIAL REVIEW

Financial position

The Dash Club generated a surplus of £21,979 for the current year. (2018 £23,561 loss).

The charity's combined restricted and unrestricted funds increased as a result to £95,091. (2018 £73,112)

Reserves policy

It is the policy of the charity that unrestricted funds which have not been designated for a specific use should be maintained at a level sufficient to run the service for three months, and settle all liabilities associated with dissolving the company.

Risk management

The trustees consider that the charity's funds should have little exposure to risk. Accordingly the charity has minimal investments not held on bank deposit to allow ready access to monies when required.

The Dash Club

Report of the Trustees for the Year Ended 31 March 2019

STRUCTURE, GOVERNANCE AND MANAGEMENT

Governing document

The charity is a company limited by guarantee, as defined by the Companies Act 2006 and is governed by its Articles of Association. In the event of the company being wound up, members would contribute an amount not exceeding £1.

Recruitment and appointment of new trustees

Trustees are appointed by majority vote at the Annual General Meeting. Between Annual General Meetings, the board of trustees has the power to fill any vacancies that arise on the board. New trustees are invited from persons who (a) are members of families with young persons with a physical, sensory or learning disability, or (b) are sympathetic to the objects of the company.

Organisational structure

The charity's management is carried out by the relevant trustees to achieve the objectives decided at board meetings. The day to day affairs of the club are handled by Mary Cuttle & Sean Stirling, the company's part time administrators on behalf of the board.

REFERENCE AND ADMINISTRATIVE DETAILS

Registered Company number

SC387578 (Scotland)

Registered Charity number

SC031921

Registered office

Possilpoint Community Centre
130 Denmark Street
Glasgow
Scotland
G22 5LQ

Trustees

C Chow	- resigned 19.7.18
I Hollis (Treasurer)	- resigned 9.5.18
H Reynolds	- resigned 9.5.18
P Graham (Vice Chair)	- resigned 9.5.18
K Mitchell	- resigned 19.7.18
B Potts	
J Wright	- resigned 9.5.18
K Green	- resigned 1.5.19
R Hitchon	- resigned 1.5.19
R Shaw (Chair)	
M Lloyd	
A Rankin	- appointed 9.5.18
F Said	- appointed 9.5.18
C Dooley	- appointed 19.2.19
J Harris (Treasurer)	- appointed 19.2.19

Independent examiner

W Russell Cowan
Chartered Accountant
WR Accountants

Bank Chambers
31 The Square
Cumnock
Ayrshire
KA18 1AT

The Dash Club

Report of the Trustees
for the Year Ended 31 March 2019

Approved by order of the board of trustees on 23 July 2019 and signed on its behalf by:

A handwritten signature in black ink, appearing to read 'R. Shaw', written over a horizontal line.

R Shaw (Chair) - Trustee

Independent Examiner's Report to the Trustees of
The Dash Club

I report on the accounts for the year ended 31 March 2019 set out on pages five to fifteen.

Respective responsibilities of trustees and examiner

The charity's trustees are responsible for the preparation of the accounts in accordance with the terms of the Charities and Trustee Investment (Scotland) Act 2005 and the Charities Accounts (Scotland) Regulations 2006 (as amended). The charity's trustees consider that the audit requirement of Regulation 10(1)(a) to (c) of the Accounts Regulations does not apply. It is my responsibility to examine the accounts as required under Section 44(1)(c) of the Act and to state whether particular matters have come to my attention.

Basis of the independent examiner's report

My examination was carried out in accordance with Regulation 11 of the Charities Accounts (Scotland) Regulations 2006 (as amended). An examination includes a review of the accounting records kept by the charity and a comparison of the accounts presented with those records. It also includes consideration of any unusual items or disclosures in the accounts, and seeking explanations from you as trustees concerning any such matters. The procedures undertaken do not provide all the evidence that would be required in an audit, and consequently I do not express an audit opinion on the view given by the accounts.


Independent examiner's statement

In the course of my examination, no matter has come to my attention:

- (1) which gives me reasonable cause to believe that, in any material respect, the requirements
 - to keep accounting records in accordance with Section 44(1)(a) of the 2005 Act and Regulation 4 of the 2006 Accounts Regulations; and
 - to prepare accounts which accord with the accounting records and to comply with Regulation 8 of the 2006 Accounts Regulations

have not been met; or

- (2) to which, in my opinion, attention should be drawn in order to enable a proper understanding of the accounts to be reached.



W Russell Cowan
Chartered Accountant
WR Accountants
Bank Chambers
31 The Square
Cumnock
Ayrshire
KA18 1AT

23 July 2019

The Dash Club

Statement of Financial Activities
for the Year Ended 31 March 2019

	Notes	Unrestricted fund £	Restricted funds £	31.3.19 Total funds £	31.3.18 Total funds £
INCOME AND ENDOWMENTS FROM					
Donations and legacies		36,542	160,789	197,331	139,338
Total		<u>36,542</u>	<u>160,789</u>	<u>197,331</u>	<u>139,338</u>
EXPENDITURE ON					
Charitable activities					
Dash Club		17,486	157,866	175,352	162,899
NET INCOME/(EXPENDITURE)		19,056	2,923	21,979	(23,561)
RECONCILIATION OF FUNDS					
Total funds brought forward		55,157	17,955	73,112	96,673
TOTAL FUNDS CARRIED FORWARD		<u><u>74,213</u></u>	<u><u>20,878</u></u>	<u><u>95,091</u></u>	<u><u>73,112</u></u>

The notes form part of these financial statements

The Dash Club

Balance Sheet

At 31 March 2019

	Notes	Unrestricted fund £	Restricted funds £	31.3.19 Total funds £	31.3.18 Total funds £
FIXED ASSETS					
Tangible assets	6	3,934	9,978	13,912	18,294
CURRENT ASSETS					
Debtors	7	23,846	1	23,847	4,017
Cash at bank and in hand		60,497	29,918	90,415	62,960
		<u>84,343</u>	<u>29,919</u>	<u>114,262</u>	<u>66,977</u>
CREDITORS					
Amounts falling due within one year	8	(14,064)	(19,019)	(33,083)	(12,159)
NET CURRENT ASSETS		<u>70,279</u>	<u>10,900</u>	<u>81,179</u>	<u>54,818</u>
TOTAL ASSETS LESS CURRENT LIABILITIES		<u>74,213</u>	<u>20,878</u>	<u>95,091</u>	<u>73,112</u>
NET ASSETS		<u>74,213</u>	<u>20,878</u>	<u>95,091</u>	<u>73,112</u>
FUNDS	9				
Unrestricted funds				74,213	55,157
Restricted funds				20,878	17,955
TOTAL FUNDS				<u>95,091</u>	<u>73,112</u>

The notes form part of these financial statements

The Dash Club

Balance Sheet - continued

At 31 March 2019

The charitable company is entitled to exemption from audit under Section 477 of the Companies Act 2006 for the year ended 31 March 2019.

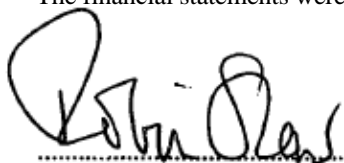
The members have not required the company to obtain an audit of its financial statements for the year ended 31 March 2019 in accordance with Section 476 of the Companies Act 2006.

The trustees acknowledge their responsibilities for

- (a) ensuring that the charitable company keeps accounting records that comply with Sections 386 and 387 of the Companies Act 2006 and
- (b) preparing financial statements which give a true and fair view of the state of affairs of the charitable company as at the end of each financial year and of its surplus or deficit for each financial year in accordance with the requirements of Sections 394 and 395 and which otherwise comply with the requirements of the Companies Act 2006 relating to financial statements, so far as applicable to the charitable company.

These financial statements have been prepared in accordance with the special provisions of Part 15 of the Companies Act 2006 relating to charitable small companies.

The financial statements were approved by the Board of Trustees on 23 July 2019 and were signed on its behalf by:

A handwritten signature in black ink, appearing to read 'R Shaw', written over a dotted horizontal line.

R Shaw (Chair) -Trustee

1. ACCOUNTING POLICIES

Basis of preparing the financial statements

The financial statements of the charitable company, which is a public benefit entity under FRS 102, have been prepared in accordance with the Charities SORP (FRS 102) 'Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2015)', Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland' and the Companies Act 2006. The financial statements have been prepared under the historical cost convention.

Going concern

The trustees have secured sufficient funding to provide some after school activities and deliver a summer programme during the next financial year. They will however continue their efforts to obtain further funding in order to provide their young people with additional opportunities. Accordingly the trustees believe it is appropriate that the accounts should be prepared under the Going concern convention.

Income

All income is recognised in the Statement of Financial Activities once the charity has entitlement to the funds, it is probable that the income will be received and the amount can be measured reliably.

Expenditure

Liabilities are recognised as expenditure as soon as there is a legal or constructive obligation committing the charity to that expenditure, it is probable that a transfer of economic benefits will be required in settlement and the amount of the obligation can be measured reliably. Expenditure is accounted for on an accruals basis and has been classified under headings that aggregate all cost related to the category. Where costs cannot be directly attributed to particular headings they have been allocated to activities on a basis consistent with the use of resources.

Tangible fixed assets

Depreciation is provided at the following annual rates in order to write off each asset over its estimated useful life.

Plant and machinery	10% straight line p a
Computer equipment	25% straight line p a
Motor vehicles	20% straight line p a

Taxation

The charity is exempt from corporation tax on its charitable activities.

Fund accounting

Unrestricted funds can be used in accordance with the charitable objectives at the discretion of the trustees.

Restricted funds can only be used for particular restricted purposes within the objects of the charity. Restrictions arise when specified by the donor or when funds are raised for particular restricted purposes.

Further explanation of the nature and purpose of each fund is included in the notes to the financial statements.

Pension costs and other post-retirement benefits

The charitable company operates a defined contribution pension scheme. Contributions payable to the charitable company's pension scheme are charged to the Statement of Financial Activities in the period to which they relate.

2. NET INCOME/(EXPENDITURE)

Net income/(expenditure) is stated after charging/(crediting):

	2019	2018
	£	£
Independent examiner remuneration	1,100	1,200
Depreciation- owned assets	5,814	5,673

3. TRUSTEES' REMUNERATION AND BENEFITS

There were no trustees' remuneration or other benefits for the year ended 31 March 2019 nor for the year ended 31 March 2018 .

Trustees' expenses

There were no trustees' expenses paid for the year ended 31 March 2019 nor for the year ended 31 March 2018 .

4. STAFF COSTS

The average monthly number of employees during the year was as follows:

	31.3.19	31.3.18
Project staff	22	22
Administration staff	2	2
	<u>24</u>	<u>24</u>

No employees received emoluments in excess of £60,000.

5. COMPARATIVES FOR THE STATEMENT OF FINANCIAL ACTIVITIES

	Unrestricted fund £	Restricted funds £	Total funds £
INCOME AND ENDOWMENTS FROM			
Donations and legacies	26,783	112,555	139,338
Total	<u>26,783</u>	<u>112,555</u>	<u>139,338</u>
EXPENDITURE ON			
Charitable activities			
Dash Club	18,695	144,204	162,899
Total	<u>18,695</u>	<u>144,204</u>	<u>162,899</u>
NET INCOME/(EXPENDITURE)	<u>8,088</u>	<u>(31,649)</u>	<u>(23,561)</u>

5. COMPARATIVES FOR THE STATEMENT OF FINANCIAL ACTIVITIES - continued

	Unrestricted fund £	Restricted funds £	Total funds £
RECONCILIATION OF FUNDS			
Total funds brought forward	47,069	49,604	96,673
TOTAL FUNDS CARRIED FORWARD	<u>55,157</u>	<u>17,955</u>	<u>73,112</u>

6. TANGIBLE FIXED ASSETS

	Plant and machinery £	Motor vehicles £	Computer equipment £	Totals £
COST				
At 1 April 2018	2,785	24,945	1,619	29,349
Additions	1,432	-	-	1,432
At 31 March 2019	<u>4,217</u>	<u>24,945</u>	<u>1,619</u>	<u>30,781</u>
DEPRECIATION				
At 1 April 2018	279	9,978	798	11,055
Charge for year	421	4,989	404	5,814
At 31 March 2019	<u>700</u>	<u>14,967</u>	<u>1,202</u>	<u>16,869</u>
NET BOOK VALUE				
At 31 March 2019	<u>3,517</u>	<u>9,978</u>	<u>417</u>	<u>13,912</u>
At 31 March 2018	<u>2,506</u>	<u>14,967</u>	<u>821</u>	<u>18,294</u>

7. DEBTORS: AMOUNTS FALLING DUE WITHIN ONE YEAR

	31.3.19 £	31.3.18 £
Trade debtors	2,348	422
Other debtors	18,387	3,595
Prepayments	3,112	-
	<u>23,847</u>	<u>4,017</u>

8. CREDITORS: AMOUNTS FALLING DUE WITHIN ONE YEAR

	31.3.19 £	31.3.18 £
Trade creditors	4,070	-
Other creditors	19,019	11,460
Accrued expenses	9,994	699
	<u>33,083</u>	<u>12,159</u>

9. MOVEMENT IN FUNDS

	At 1.4.18 £	Net movement in funds £	At 31.3.19 £
Unrestricted funds			
General fund	55,157	19,056	74,213
Restricted funds			
Children in Need	12,933	6,472	19,405
The Clothworkers Foundation	5,022	(4,989)	33
Schuh Foundation	-	1,440	1,440
	<u>17,955</u>	<u>2,923</u>	<u>20,878</u>
TOTAL FUNDS	<u><u>73,112</u></u>	<u><u>21,979</u></u>	<u><u>95,091</u></u>

Net movement in funds, included in the above are as follows:

	Incoming resources £	Resources expended £	Movement in funds £
Unrestricted funds			
General fund	36,542	(17,486)	19,056
Restricted funds			
Children in Need	56,760	(50,288)	6,472
GCC IGF: NW Sector Fairer Communities	66,029	(66,029)	-
The Clothworkers Foundation	-	(4,989)	(4,989)
Foundation Scotland	2,000	(2,000)	-
Greggs Foundation	2,000	(2,000)	-
Shared Care Scotland: Better Breaks	15,298	(15,298)	-
John Maurice Award	1,999	(1,999)	-
Corra Foundation: Henry Duncan Grants	6,000	(6,000)	-
GCC IGF: NW Sector Fairer Communities ("Reinvestment pot")	8,603	(8,603)	-
Schuh Foundation	2,100	(660)	1,440
	<u>160,789</u>	<u>(157,866)</u>	<u>2,923</u>
TOTAL FUNDS	<u><u>197,331</u></u>	<u><u>(175,352)</u></u>	<u><u>21,979</u></u>

9. MOVEMENT IN FUNDS - continued

Comparatives for movement in funds

	At 1.4.17 £	Net movement in funds £	At 31.3.18 £
Unrestricted Funds			
General fund	47,069	8,088	55,157
Restricted Funds			
Children in Need	19,890	(6,957)	12,933
Awards for All	4,953	(4,953)	-
The Clothworkers Foundation	10,011	(4,989)	5,022
Gannochy Trust	10,000	(10,000)	-
TMF Group	1,500	(1,500)	-
John Morris Aitken Trust	2,000	(2,000)	-
Volunteer Action Fund	1,250	(1,250)	-
	<u>49,604</u>	<u>(31,649)</u>	<u>17,955</u>
TOTAL FUNDS	<u><u>96,673</u></u>	<u><u>(23,561)</u></u>	<u><u>73,112</u></u>

Comparative net movement in funds, included in the above are as follows:

	Incoming resources £	Resources expended £	Movement in funds £
Unrestricted funds			
General fund	26,783	(18,695)	8,088
Restricted funds			
Children in Need	37,840	(44,797)	(6,957)
GCC IGF: NW Sector Fairer Communities	76,527	(76,527)	-
Awards for All	(5,093)	140	(4,953)
Robertson Trust	10,000	(10,000)	-
The Clothworkers Foundation	(10,011)	5,022	(4,989)
Gannochy Trust	-	(10,000)	(10,000)
Foundation Scotland	(1,490)	1,490	-
TMF Group	-	(1,500)	(1,500)
John Morris Aitken Trust	-	(2,000)	(2,000)
Volunteer Action Fund	(1,215)	(35)	(1,250)
Shared Care Scotland: Better Breaks	5,997	(5,997)	-
	<u>112,555</u>	<u>(144,204)</u>	<u>(31,649)</u>
TOTAL FUNDS	<u><u>139,338</u></u>	<u><u>(162,899)</u></u>	<u><u>(23,561)</u></u>

9. MOVEMENT IN FUNDS - continued

A current year 12 months and prior year 12 months combined position is as follows:

	At 1.4.17 £	Net movement in funds £	At 31.3.19 £
Unrestricted funds			
General fund	47,069	27,144	74,213
Restricted funds			
Children in Need	19,890	(485)	19,405
Awards for All	4,953	(4,953)	-
The Clothworkers Foundation	10,011	(9,978)	33
Gannochy Trust	10,000	(10,000)	-
TMF Group	1,500	(1,500)	-
John Morris Aitken Trust	2,000	(2,000)	-
Volunteer Action Fund	1,250	(1,250)	-
Schuh Foundation	-	1,440	1,440
	<u>49,604</u>	<u>(28,726)</u>	<u>20,878</u>
TOTAL FUNDS	<u>96,673</u>	<u>(1,582)</u>	<u>95,091</u>

A current year 12 months and prior year 12 months combined net movement in funds, included in the above are as follows:

	Incoming resources £	Resources expended £	Movement in funds £
Unrestricted funds			
General fund	63,325	(36,181)	27,144
Restricted funds			
Children in Need	94,600	(95,085)	(485)
GCC IGF: NW Sector Fairer Communities	142,556	(142,556)	-
Awards for All	(5,093)	140	(4,953)
Robertson Trust	10,000	(10,000)	-
The Clothworkers Foundation	(10,011)	33	(9,978)
Foundation Scotland	510	(510)	-
Greggs Foundation	2,000	(2,000)	-
Volunteer Action Fund	(1,215)	(35)	(1,250)
Shared Care Scotland: Better Breaks	21,295	(21,295)	-
John Maurice Award	1,999	(1,999)	-
Corra Foundation: Henry Duncan Grants	6,000	(6,000)	-
GCC IGF: NW Sector Fairer Communities ("Reinvestment pot")	8,603	(8,603)	-
Schuh Foundation	2,100	(660)	1,440
Gannochy Trust	-	(10,000)	(10,000)
TMF Group	-	(1,500)	(1,500)
John Morris Aitken Trust	-	(2,000)	(2,000)
	<u>273,344</u>	<u>(302,070)</u>	<u>(28,726)</u>
TOTAL FUNDS	<u>336,669</u>	<u>(338,251)</u>	<u>(1,582)</u>

10. PENSION COMMITMENTS

10. PENSION COMMITMENTS
- continued

The charity participates in the Strathclyde Pension Fund (the "Fund") for two employees and two retired employees. The Fund is a multi-employer defined contribution benefit scheme. The Fund is separately financed and contracted out of the state fund.

The pension fund was valued as at 31 March 2017 on 30 December 2017 by Hymans Robertson LLP, Actuaries, and their valuation disclosed a surplus of £43,000 at 31 March 2017, on an "ongoing funding basis". Employer contribution rates were maintained at 25% from 1 April 2017 in line with previous years.

The surplus arose as a result of additional contributions made by the charity to address previous period's deficits. The scheme currently has two members. Should the active members retire or leave the scheme, the deficit arising at that time would crystallise and leave the company with a liability.

The Trustees of the charity are aware of the potential impact of such an event on the finances of the company and are currently taking steps to mitigate the deficit to safeguard the company and its assets.

Hymans Robertson LLP's report on the pension scheme at 31 March 2017 provided the following information:

	£
Scheme assets valued at	220,000
Scheme liabilities valued at	<u>177,000</u>
Surplus	<u>43,000</u>
In event of cessation the report notes discloses liabilities would be crystallised at	<u>240,000</u>
Giving rise to a deficit of	<u>(20,000)</u>

Current contributions made to the scheme by the company total £7,661 (2018 - £6,935) per annum.

The Trustees believe that, assuming continuation of the scheme and improving economic circumstances, the current rate of contributions will be adequate to meet the charity's obligations. As the accounts are prepared on a going concern basis, no provision has been made for the deficit noted above which arises as a liability should cessation occur.

11. RELATED PARTY DISCLOSURES

There were no related party transactions for the year ended 31 March 2019.

12. RESTRICTED FUNDS

Glasgow City Council, IGF: NW Sector Fairer Communities
£66,029 was awarded towards staff costs.

Glasgow City Council, IGF: NWS Fairer Communities (Reinvestment)
£8,603 was awarded towards the activities of aromatherapy and bowling, and associated transport costs.

Children in Need
£47,300 was received from a multi-year award towards staff costs, training, transport and activity costs.

Shared Care Scotland: Better Breaks
£15,298 was awarded towards the spring and summer holiday programmes 2018/19, and £19,019 has been received towards the spring and summer holiday programme 2019/20.

Corra Foundation: Henry Duncan Grants
£6,000 was awarded towards transport costs.

Schuh Trust
£2,100 was awarded towards the cost of a music tutor.

John Maurice Aitken Trust
£2,000 was received last year towards staffing costs in 2018/19.

Foundation Scotland: Baillie Gifford Community Awards
£2,000 was awarded to support drama activities.

Greggs Foundation
£2,000 was awarded to support rebound therapy.

The Dash Club

Detailed Statement of Financial Activities
for the Year Ended 31 March 2019

	31.3.19	31.3.18
	£	£
INCOME AND ENDOWMENTS		
Donations and legacies		
Donations	2,364	8,171
Grants	165,937	117,419
Children's fees	15,262	13,748
Contracts	13,768	-
	<hr/>	<hr/>
	197,331	139,338
Total incoming resources	<hr/>	<hr/>
	197,331	139,338
EXPENDITURE		
Charitable activities		
Wages	111,504	106,053
Pensions	7,661	6,935
Transport costs	31,740	22,753
Accommodation costs	7,200	5,216
Training & courses	782	3,184
Activity costs	5,279	3,388
Payroll processing	1,457	1,167
Postages & stationery	890	1,042
Telephone & fax	952	1,309
Repairs & renewals	479	2,480
Memberships & registrations	87	2,303
Sundries	405	196
	<hr/>	<hr/>
	168,436	156,026
Support costs		
Management		
Plant and machinery	422	279
Motor vehicles	4,989	4,989
Computer equipment	405	405
	<hr/>	<hr/>
	5,816	5,673
Governance costs		
Independent examiner fees	1,100	1,200
	<hr/>	<hr/>
Total resources expended	175,352	162,899
	<hr/>	<hr/>
Net income/(expenditure)	<hr/> <hr/>	<hr/> <hr/>
	21,979	(23,561)